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**HEALTH CARE DELIVERY SYSTEMS AND UNIVERSAL COVERAGE**

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## **INFORMATIONAL HEARING**

### **UNIVERSAL COVERAGE AND COST CONTAINMENT EFFORTS IN THE UNITED STATES**

Monday, December 11, 2017, 9:00 a.m - 4:00 p.m.

Ronald Reagan State Building  
300 S. Spring St, Los Angeles, CA 90013

#### **PANELIST BIOGRAPHIES**

**HEATHER HOWARD**, Director, State Health and Values Strategies & Lecturer in Public Affairs  
Woodrow Wilson School, Princeton University

Heather Howard is a lecturer in Public Affairs at Princeton University's Woodrow Wilson School of Public and International Affairs, where she teaches courses on implementation of the Affordable Care Act (ACA), the social determinants of health, and state and local health policy, and is a faculty affiliate of the Center for Health & Wellbeing. She is director of the State Health and Value Strategies program, a Robert Wood Johnson Foundation-funded program that provides technical assistance to states to support efforts to transform health and health care. Howard served as New Jersey's Commissioner of Health and Senior Services from 2008-10. She also has significant federal experience, having worked as Senator Jon Corzine's Chief of Staff, as Associate Director of the White House Domestic Policy Council and Senior Policy Advisor for First Lady Hillary Clinton, as an Honors Attorney in the U.S. Department of Justice's Antitrust Division Health Care Task Force, and for the U.S. House of Representatives. She received her B.A. from Duke University and her J.D. from NYU School of Law.

**PETER SHUMLIN**, Former Governor  
State of Vermont

Governor Peter Shumlin served three terms as the 81st governor of the state of Vermont. He was a member of the Vermont House of Representatives from 1990 to 1993, and served as State Senator for Windham County from 1993 to 2003 and from 2007 to 2011, and he was elected president of the Senate for 10 of those years. Governor Shumlin served as the chair of the Democratic Governors Association during his first two terms.

During his time in office, Governor Shumlin established Vermont as a leader on progressive policies, making the state the first to guarantee universal pre-kindergarten education for all 3 and 4-year-old children, pass a mandatory genetically modified organism labeling law, and achieve near universal health care coverage with the lowest rate of uninsured in the country. Under his leadership, Vermont consistently ranked among the top states in solar energy jobs per capita and enacted a number of laws to boost renewable energy production and combat climate change. Because of Vermont's leadership, Governor Shumlin was invited by President Obama to the Paris Climate Summit to push for a global climate agreement.

Governor Shumlin's tenure was also marked by his leadership during times of crisis. He helped Vermont recover from the devastation of Tropical Storm Irene. He also turned the nation's eyes to the problem of opiate and heroin addiction by dedicating his entire 2014 State of the State Address to the issue and pushing for policies to treat addiction as the health care crisis that it is.

A committed entrepreneur, Shumlin is the longtime co-director, along with his brother, of Putney Student Travel, *National Geographic* Student Expeditions, and *New York Times* Journeys, sending high school age students on educational programs and service projects across the globe. He is also a partner in several real estate companies that provide housing and commercial space in Southeast Vermont.

***PAUL HATTIS, MD***, Associate Professor of Public Health and Community Medicine  
Tufts University School of Medicine

Paul Hattis, MD, JD, MPH, is Senior Associate Director of the Masters of Public Health Program and Associate Professor in the Department of Public Health and Community Medicine at Tufts University Medical School. In his career as a physician-attorney, Dr. Hattis has worked in a wide variety of roles in the fields of health administration, law and policy as well as in the field of preventive medicine. In addition to his administrative and teaching roles, Dr. Hattis' project and research efforts have recently focused on the issue of consumer advocacy roles in shaping health policy, with special interests in health care cost containment and hospital community benefit issues. Appointed in December 2012 and until 2012 until January 2016, Dr. Hattis served as a Commissioner on the Massachusetts Health Policy Commission, filling the position of Consumer Advocate as an appointee of Attorney General Martha Coakley. He chaired the Community Health Improvement and Community Investment Committee, and was a member of the Market Performance Committee. Dr. Hattis currently serves on Attorney General Maura Healey's Advisory Task Force on Hospital Community Benefits for Massachusetts.

***CINDY MANN***, Partner  
Manatt Health

Before joining Manatt, Ms. Mann was with the Centers for Medicare & Medicaid Services (CMS). There, she served as deputy administrator and director of the Center for Medicaid and Children's Health Insurance Program (CHIP) Services. Cindy led the administration of Medicaid, CHIP and the Basic Health Program for more than five years during the implementation of the ACA. She set federal policy, supported state program operations, and coordinated policy and program operations with the marketplace.

Cindy also developed and executed national policies and initiatives regarding long-term services and supports, as well as broader delivery system and payment system reform. Prior to her appointment at CMS, Cindy was a research professor at the Georgetown University Health Policy Institute. There, she was the founder and director of the Center for Children and Families, focusing on health coverage, financing and access issues affecting low-income populations. Previously, Cindy was a senior advisor at the Kaiser Commission on Medicaid and the Uninsured. She also was director of the Family and Children's Health Program group at the Health Care Financing Administration (HCFA), now CMS.

Cindy joined the HCFA from the Center on Budget and Public Policy, where she directed the center's federal and state health policy work. Previously, she worked on these issues in Massachusetts, Rhode Island, and New York.

***KEN JACOBS***, Chair

UC Berkeley Center for Labor Research and Education

Ken Jacobs is the chair of the UC Berkeley Labor Center, where he has been a labor specialist since 2002. His areas of specialization include low-wage work, labor standards policies, and health care coverage. He has recently worked on economic impact studies of proposed minimum wage laws for the cities of Seattle, Los Angeles, and San Jose, and conducted analyses of the public cost of low-wage work. Jacobs is the co-editor, with Michael Reich and Miranda Dietz, of *When Mandates Work: Raising Labor Standards at the Local Level* (University of California Press), an edited volume on the impacts of labor standards policies in San Francisco. Jacobs leads a multi-campus program providing research and technical assistance to consumer stakeholders and policymakers on the effects of the ACA and measures to cover the remaining uninsured in California. Along with colleagues at UC Berkeley and UCLA, he is consulting for Covered California on issues related to ACA implementation. His work has been covered in the *New York Times*, *Washington Post*, *Los Angeles Times*, and National Public Radio.

***LARRY LEVITT***, Co-Executive Director, Program for the Study of Health Reform and Private Insurance

Kaiser Family Foundation

Larry Levitt is Senior Vice President for Special Initiatives at the Kaiser Family Foundation and Senior Advisor to the President of the Foundation. Among other duties, he is Co-Executive Director of the Program for the Study of Health Reform and Private Insurance. He previously was Editor-in-Chief of *kaisernetwork.org*, the Foundation's online health policy news and information service, and directed the Foundation's communications and online activities and its Changing Health Care Marketplace Project. Prior to joining the Foundation, he served as a Senior Health Policy Advisor to the White House and Department of Health and Human Services, working on the development of President Clinton's Health Security Act and other health policy initiatives. Earlier, he was the Special Assistant for Health Policy with California Insurance Commissioner John Garamendi, was a medical economist with Kaiser Permanente, and served in a number of positions in Massachusetts state government. He holds a bachelor of science in economics from UC Berkeley, and a master of public policy from Harvard University's Kennedy School of Government.

***SULE GEROVICH***, Senior Researcher

Mathematica Policy Research

Sule Gerovich, Ph.D., is a senior researcher at Mathematica Policy Research. Prior to joining Mathematica, she was a Director at the Maryland Health Services Cost Review Commission, leading research and methodology projects for the all-payer hospital payment system. She developed technical policies to adjust hospital payments, including global budgets and pay-for-performance programs. As a member of the state leadership team, she was actively involved in the negotiations with CMS to establish the new All-Payer Model. Dr. Gerovich directed the analytical projects in assessing the state performance in the implementation phase of the new model and chaired various stakeholder work groups. She also provided consulting services to State of Vermont Green Mountain Care Board for strategic planning for the All-Payer Accountable Care Organization Model. She is currently leading a development of hospital outpatient efficiency measures for the state of Massachusetts. She is a member of Milbank State Reform Emerging Leaders program and a Fulbright scholar. Dr. Gerovich holds a doctorate degree in Health Policy and Management and a Master of Public Policy from the Johns Hopkins University, and a Master of Arts in Political Science and Public Administration.